#### CRESTWOOD VILLAGE CO-OP, INC. 92 Fairway Lane Whiting, NJ 08759

TO: ALL MEMBERSHIP CERTIFICATE HOLDERS

FROM: THE BOARD OF TRUSTEES

SUBJECT: ANNUAL MEETING

In accordance with the By-Laws of Crestwood Village Co-Op, Inc. this will serve as the Official Notice of the Annual Meeting of the Membership Certificate Holders of Crestwood Village Co-Op, Inc.

DATE: Monday, September 17, 2018 at 10:00 AM

PLACE: Friendship Hall

<u>PURPOSE</u>: Presentation of the Annual Financial Report.

Introduction of Trustees and Representatives and such other business as may properly come

before it.

Buses will transport residents to Friendship Hall for the meeting. Pick-up will begin at 9:30 AM.

#### ONLY MEMBERSHIP CERTIFICATE HOLDERS MAY ADDRESS QUESTIONS AT THIS MEETING

Bring your copy of the attached financial statement with you when you come to the meeting, so that you can follow the presentation when it is reviewed.

Immediately following presentation of the Annual Financial Report, the newly elected Board of Trustees will be introduced.

Board of Trustees Mary Ann Riotto, Secretary

#### FINANCIAL STATEMENTS WITH SUPPLEMENTARY INFORMATION

YEAR ENDED JUNE 30, 2018

AND

INDEPENDENT AUDITOR'S REPORT

#### FINANCIAL STATEMENTS WITH SUPPLEMENTARY INFORMATION YEAR ENDED JUNE 30, 2018

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#### MOHEL ELLIOTT BAUER & GASS

A PROFESSIONAL ASSOCIATION

FOUNDED IN 1926 BY SIDNEY MOHEL

#### CERTIFIED PUBLIC ACCOUNTANTS

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#### INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees Crestwood Village Co-Op, Inc. 92 Fairway Lane Whiting, New Jersey 08759

We have audited the accompanying financial statements of Crestwood Village Co-Op, Inc. which comprise the balance sheet as of June 30, 2018, and the related statements of revenues, expenses, and changes in fund balance and cash flows for the year then ended, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



#### Mohel Elliott Bauer & Gass

#### A PROFESSIONAL ASSOCIATION

CERTIFIED PUBLIC ACCOUNTANTS

#### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Crestwood Village Co-Op, Inc. as of June 30, 2018, and the results of its operations and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

#### Report on Summarized Comparative Information

We have previously audited Crestwood Village Co-Op, Inc.'s June 30, 2017 financial statements, and we expressed an unmodified opinion on those financial statements in our report dated August 31, 2017. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2017, is consistent, in all material respects, with the audited financial statements from which it has been derived.

#### Report on Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplementary information shown on page 14 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of the Co-Op's management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

#### Disclaimer of Opinion on Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the information on future major repairs and replacements on page 13 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Financial Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

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MOHEL ELLIOTT BAUER & GASS, P.A.

Certified Public Accountants

September 6, 2018 Toms River, New Jersey

BALANCE SHEET

JUNE 30, 2018 (WITH COMPARATIVE TOTALS FOR 2017)

	Operating	Replacement	Plant		Total
ASSETS		בחום	Fund	2018	2017
Cash, including interest bearing deposits Investments – Note 11 Assessments receivable Accounts receivable - other Accrued interest receivable Prepaid expenses – Note 10 Interfund balances Other assets Property and equipment, net – Notes 2 and 3	\$ 823,998 100,000 88,451 18,637 28,962 4,048 30,000 54,159	\$ 621,048 464,073 3,162 (4,048)	5,841,640	\$ 1,445,046 564,073 88,451 18,637 3,162 28,962 28,962 5,895,799	\$ 1,187,866 821,780 172,745 23,224 6,346 30,152 107,558 5,339,452
Total assets	\$ 1,148,255	\$ 1,084,235	\$ 5,841,640	\$ 8,074,130	\$ 7,689,123
LIABILITIES AND MEMBERS' EQUITY					
Liabilities:	\$ 23,486 2,909 62,418 40,991 60,429	\$ 48,182	φ	\$ 71,668 2,909 62,418 40,991 60,429	\$ 19,803 2,669 61,273 46,665 73,383
Total liabilities	190,233	48,182	E .	238,415	203,793
Members' equity:  Membership certificates – authorized, issued and outstanding – 1,016 certificates Additional paid-in capital Fund balance – Note 2	252,400 705,622	1,036,053	14,686,900	14,686,900 252,400 (7,103,585)	14,686,900 252,400 (7,453,970)
Total members' equity	958,022	1,036,053	5,841,640	7,835,715	7,485,330
Total liabilities and members' equity	\$ 1,148,255	\$ 1,084,235	\$ 5,841,640	\$ 8,074,130	\$ 7,689,123

The accompanying notes are an integral part of these financial statements

# STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND BALANCES

# JUNE 30, 2018 (WITH COMPARATIVE TOTALS FOR 2017)

	Operating	Replacement	Plant	To	Total	
REVENUES	rund	Fund	Fund	2018	2017	
Membership assessments – Note 2 Investment income - Note 11 Clubhouse rental income Other income - Note 9 Capital depreciation assessment	\$ 2,640,068 687 1,275 82,958	\$ 471,880 16,584 12,421 123,552	<del>69</del>	\$ 3,111,948 17,271 1,275 95,379 123,552	\$ 3,050,988 14,873 1,600 89,352 82,680	30 5 3 38 30 5 5 3 3 8
Total revenues	2,724,988	624,437		3,349,425	3,239,493	8
EXPENSES						
Real estate taxes Insurance Street lighting Legal expense Auditing and accounting expense	\$ 708,557 224,660 17,682 14,053	<b>↔</b>	€5	\$ 708,557 224,660 17,682 14,053	\$ 705,650 222,582 17,646 16,995 11,600	2 2 4 2 2
Office and administration Bad debt expense	71,695 284,978 29,549			71,695 284,978 29,549	75,324 270,047	24 17
Depreciation Maintenance costs – Note 6 Replacement fund expenditures – Note 8	14,545	24,849	284,320	298,865 1,312,502 24,849	266,191 1,243,733 7,500	ا ا ا ا ا
Total expenses	2,689,871	24,849	284,320	2,999,040	2,837,268	اي
Excess (deficiency) of revenues over expenses before transfers	35,117	599,588	(284,320)	350,385	402,225	55
Transfers - Note 7	10,220	(859,257)	849,037	(		
Excess (deficiency) of revenues over expenses after transfers	45,337	(259,669)	564,717	350,385	402,225	55
Fund balance – beginning of year	660,285	1,295,722	(9,409,977)	(7,453,970)	(7,856,195)	જી
Fund balance – end of year	\$ 705,622	\$ 1,036,053	\$ (8,845,260)	\$ (7,103,585)	\$ (7,453,970)	<u>(</u>

The accompanying notes are an integral part of these financial statements
-4-

# STATEMENT OF CASH FLOWS JUNE 30, 2018 (WITH COMPARATIVE TOTALS FOR 2017)

		Operating	Replacement		Plant		To	Total	
		Fund	Fund		Fund		2018	}	2017
Cash flows from operating activities:	l			l					
Excess (deficiency) of revenues over expenses after transfers Adjustments to reconcile excess (deficiency) of	↔	45,337	\$ (259,669)	<del>69</del>	564,717	↔	350,385	↔	402,225
revenues over expenses to net cash provided									
(used) by operating activities:									
Depreciation and amortization		18,590	2.707		284.320		305.617		270 430
(Increase) decrease in:		•	Ī				2000		60t'6 17
Assessments receivable		84.294					RA 294		70 607
Accounts receivable – other		4,587					4 587		(3,506)
Accrued interest receivable			3.184				3,784		(3,300)
Prepaid expenses		1.190					1190		330,2
Other assets		77,558					77 558		7107 558)
Interfund balances		, :					000		(000,101)
Increase (decrease) in:							1		1
Accounts payable and accrued expenses		3,683	48.182				51.865		(31 063)
Payroll and payroll taxes payable		240					240		2,669
Assessments received in advance		1,145					1 145		(73.342)
Estate escrow account		(12,954)					(12,954)		(5.334)
Real estate tax and tax deductions payable	1	(5,674)					(5,674)		(2,214)
Net cash provided (used) by operating activities	ı	217,996	(205,596)		849,037		861,437		513,605
Cash flows from investing activities:									
Purchase of property and equipment		(10,220)			(849,037)		(859,257)		(644.315)
Purchase of investments		(100,000)					(100,000)		(200,000)
Maturity/sale of investments	•		355,000				355,000		120,450
Net cash provided (used) by investing activities	•	(110,220)	355,000		(849,037)		(604.257)		(723.865)
Net increase (decrease) in each and	1								72221
cash equivalents		107,776	149,404		ı		257,180		(210,260)
Cash and cash equivalents at beginning of year	ı	716,222	471,644		t	•	1,187,866	·	1,398,126
Cash and cash equivalents at end of year	↔	823,998	\$ 621,048	↔	Г	8	1,445,046	€9	1,187,866
Supplemental disclosure:	'								
Income taxes paid	υ	1	<del>С</del>	<del>63</del>	•	₩	•	↔	1
	1								

The accompanying notes are in integral part of these financial statements

#### **NOTE 1 – ORGANIZATION**

Crestwood Village Co-Op, Inc., was incorporated on May 10, 1965, in the State of New Jersey. The Co-Op is responsible for the operation and maintenance of the common property within the development. The development consists of 1,016 residential units located on approximately 189.6 acres in Manchester Township, New Jersey.

#### NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

<u>Fund Accounting</u> – The Co-Op's legal documents provide certain guidelines to govern the Co-Op's financial activities. In order to ensure observance of limitations and restrictions placed on the use of resources available to the Co-Op by such documents, the accounts of the Co-Op are maintained in accordance with the principles of fund accounting. This is the procedure by which resources for various functions are classified for accounting and reporting purposes into funds established according to their nature and purpose.

The assets, liabilities and fund balances of the Co-Op are reported in the following fund groups:

<u>Operating Fund</u> - The operating fund represents the portion of expendable funds that are available for the general operations of the Co-Op.

Replacement Fund – The purpose of the replacement fund is to accumulate funds over the lives of the assets which are part of the common elements so that at the time of their replacement sufficient amounts have been accumulated.

<u>Plant Fund</u> – The plant fund represents the Corporation's investment in land and buildings – dwelling units. The maintenance building and furniture and equipment are reflected in the operating fund.

<u>Property and Equipment</u> – Depreciation is computed on a straight-line basis over the estimated lives of the assets.

<u>Membership Assessments</u> - Members are subject to monthly assessments to provide funds for the operating expenses and major repairs and replacements. Assessments receivable at the balance sheet date represent fees due from unit owners.

<u>Cash and Cash Equivalents</u> – For purposes of reporting cash flows, the Co-Op considers all highly liquid debt instruments with an initial maturity of three months or less to be cash equivalents.

<u>Reclassifications</u> – Certain reclassifications have been made to the 2017 financial statements to conform with the 2018 presentation.

<u>Estimates</u> – The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

<u>Subsequent Events</u> - The Co-Op has evaluated subsequent events through September 6, 2018, the date the financial statements were available to be issued.

#### NOTE 3 - PROPERTY AND EQUIPMENT

Property and equipment is carried at cost and consists of the following:

na equipment le carriou at coot and consiste c	_	2018	-	2017	Estimated Useful Life (Years)
Land	\$	544,400	\$	544,400	-
Buildings – dwelling units		14,142,500		14,142,500	40
Dwelling unit improvements		4,415,188		4,069,660	27.5
Clubhouse renovations/improvements		457,495		372,279	20
Roads, driveways and parking lots		2,395,255		1,976,961	20
Maintenance building and improvements		148,098		148,098	10-40
Furniture and equipment	_	264,434	_	254,215	5
		22,367,370		21,508,113	
Less: accumulated depreciation	_	(16,471,571)	_	(16,168,661)	
	\$_	5,895,799	\$_	5,339,452	

#### **NOTE 4 - INCOME TAXES**

The Corporation is qualified to prepare its tax returns pursuant to the provisions of subchapter T of the Internal Revenue Code. Subchapter T provides that expenses attributable to the generation of patronage income, i.e., income from business done with or for patrons (tenant cooperators), are deductible only to the extent of patronage income.

The Cooperative is incorporated pursuant to Title 15 of the New Jersey Statues and, therefore, is not liable for New Jersey corporation business income tax.

#### NOTE 5 - FUTURE MAJOR REPAIRS AND REPLACEMENTS

The Co-Op's governing documents require that funds be accumulated for future major repairs and replacements. Accumulated funds are held in separate accounts and are generally not available for expenditures for normal operations. FWH Associates, PA, conducted a study dated July 2018 to estimate the remaining useful lives and the replacement costs of the common property components. The Board is funding for major repairs and replacements over the remaining useful lives of the components based on the study's estimate of replacement costs considering amounts previously accumulated in the replacement fund. The table included in the unaudited supplementary information on future major repairs and replacements is based on the study.

Funds are being accumulated in the replacement fund based upon estimated costs for repairs and replacement of common property components. However, actual expenditures may vary from the estimated amounts and the variations may be material. Therefore, amounts accumulated in the replacement fund may not be adequate to meet all future needs for major repairs and replacements. If additional funds are needed, the Co-Op may be required to increase regular assessments, pass special assessments or delay major repairs and replacements until funds are available.

#### NOTE 6 - MAINTENANCE COSTS

			2018	_	2017
Insurance Materials, service and other costs Depreciation of maintenance building Bus operation		\$	21,600 1,255,191 4,044 85,386	\$	21,600 1,185,551 4,319 85,386
			1,366,221		1,296,856
Less fees billed to members			(53,719)	_	(53,123)
		\$	1,312,502	\$ =	1,243,733
NOTE 7 - TRANSFERS					
	Operating Fund	<u> </u>	Replacement Fund	_	Plant Fund
Replacement fund expenditures	\$10,220	<u>o</u> \$.	(859,257)	\$_	849,037
	\$10,220	<u>0</u> \$	(859,257)	\$ _	849,037

#### NOTE 8 - REPLACEMENT FUND EXPENDITURES

		2018		2017
Roof replacement	\$	11,500	\$	20,660
Vinyl siding, soffits, fascias, rakes and gutters	,	1,850	•	176,250
Gutter helmets		68,670		•
Roads, driveways and parking lot		385,974		199,263
Alarm system				24,034
Crawlspace repairs		65,342		90,994
Dryer vents		127,901		34,618
Sidewalk replacement and concrete work		32,320		66,895
Electrical panels		14,259		,
Engineering costs		18,334		
Apartment repairs		49,705		
Furniture and fixtures		10,219		9,748
Survey		.0,2.0		7,500
Replacement fund study		5,500		.,000
Bathroom renovation - waterproofing		21,447		
Coating system - friendship hall		37,440		
Marquee/signage		8,851		
Lighting		12,051		
Other		12,743		2,314
	_	884,106	_	632,276
Torrestante utant frond	<del></del>	(0.40, 0.27)		(045,000)
Transfer to plant fund		(849,037)		(615,028)
Transfer to operating fund		(10,220)		(9,748)
		(859,257)		(624,776)
	\$	24,849	\$	7,500
NOTE 9 – OTHER INCOME				
NOTE 5 CTILEN INCOME	_	2018		2017
Municipal service agreement	\$	13,406	\$	12,260
Certificate change fees	•	1,200		2,125
Crestwood residents club - bingo		12,421		19,539
Other		16,042		15,905
Late fee income		7,060		7,773
Document preparation fees-resales		45,250		31,750
	\$	95,379	\$	89,352
	<del></del>	<del></del>	-	
NOTE 10 - PREPAID EXPENSES				
	_	2018		2017
Prepaid insurance	\$	20,740	\$	20,368
Prepaid health insurance		5,460		4,938
Prepaid other		2,762		4,846
	\$	28,962	\$	30,152
		<del></del>		

#### **NOTE 11 - INVESTMENTS**

Investments in securities are presented in the financial statements at cost.

			018				2017	
	_	Cost		Fair Value		Cost		Fair Value
Operating fund Replacement fund	\$ _	100,000 464,073	\$	100,000 464,651	\$	821,780	\$	- 820,715
	\$_	564,073	\$	564,651	\$=	821,780	\$_	820,715
Investments are composed of the following	lowing	g:						
	<u></u>	Cost		Fair Value		Cost		Fair Value
Certificates of deposit Municipal bonds Preferred/Fixed rate cap securities	\$	306,334 257,739	\$	303,200 261,451	\$	201,763 470,267 149,750	\$ 	191,250 479,465 150,000
	\$_	564,073	\$	564,651	\$_	821,780	\$_	820,715
Investment income is composed of th	e folk	owing:				2018		2017
Interest income Amortization of premiun	n				\$	19,979 (2,708)	\$ 	23,802 (8,929)
Total investment inco	ome				\$	17,271	\$_	14,873

The Co-Op reports its investments under the provision of Financial Accounting Standards Board ASC 320-10 Investments - Debt and Equity Securities. In accordance with this statement the Co-op has classified securities as held to maturity.

Securities classified as held to maturity are stated at cost adjusted for amortization of premiums and accretion of discounts. The Co-op has the positive intent and ability to hold these securities to maturity. Realized gains and losses for securities classified as held to maturity are reported in the statement of revenues and expenses based on the adjusted cost of the specific security sold.

#### NOTE 12 - FAIR VALUE MEASUREMENTS

The organization reports its fair value measures using a three-level hierarchy that prioritizes the inputs used to measure fair value. This hierarchy, established by GAAP, requires that entities maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The three levels of inputs used to measure fair value are as follows:

- Level 1. Quoted prices for identical assets or liabilities in active markets to which the organization has access at the measurement date.
- Level 2. Inputs other than quoted prices included in level 1 that are observable for the asset or liability, either directly or indirectly. Level 2 inputs include
  - quoted prices for similar assets or liabilities in active markets;
  - quoted prices for identical or similar assets in markets that are not active;
  - observable inputs other than quoted prices for the asset or liability (for example, interest rates and yield curves); and
  - inputs derived principally from, or corroborated by, observable market data by correlation or by other means.
- Level 3. Unobservable inputs for the asset or liability. Unobservable inputs should be used to measure the fair value to the extent that observable inputs are not available.

When available, the organization measures fair value using level 1 inputs because they generally provide the most reliable evidence of fair value. However, level 1 inputs are not available for many of the assets and liabilities that the organization is required to measure at fair value.

The following table summarizes the levels in the fair value hierarchy of the organization's investments at June 30:

une so.		2018 Totals		Level 1	Level 2
June 30, 2018: Certificates of deposit Municipal bonds Preferred/Fixed rate cap securities	\$ 	306,334 257,739 -	\$	306,334 257,739	\$
	\$	564,073	\$ <u></u>	564,073	\$
•	_	2017 Totals			
June 30, 2017: Certificates of deposit Municipal bonds Preferred/Fixed rate cap securities	\$	201,763 470,267 149,750	\$	201,763 470,267 149,750	\$
	\$	821,780	\$	821,780	\$

(Continued)

#### **NOTE 13 - UNCERTAINTY IN INCOME TAXES**

The Co-Op regularly reviews and evaluates its uncertain tax positions taken in previously filed tax returns. The Co-Op believes that in the event of an examination by taxing authorities, the organization's positions would prevail based upon the technical merits of such positions. Therefore, the Co-Op has concluded that no tax benefits or liabilities are required to be recognized in accordance with FIN 48.

The Co-Op's federal information returns are generally subject to examination by the Internal Revenue Service for three years, including the years ended June 30, 2018, 2017 and 2016.

#### **NOTE 14 - COMMITMENT - MAINTENANCE SERVICES**

Crestwood Village Co-Op, Inc. has entered into a contract with Stanley Contracting Co., Inc. to provide maintenance services for the period January 1, 2011 until June 30, 2016. Compensation for these services was \$974,000 per annum payable in twelve (12) equal monthly payments of \$81,166.66. The contract was renewed for an additional five years for the period July 1, 2016 until June 30, 2021. Compensation for these services will be as follows:

Fiscal year ended:

June 30, 2018	\$	997,146
June 30, 2019		1,009,059
June 30, 2020		1,021,089
June 30, 2021	_	1,033,330
	\$_	4,060,624

These annual amounts are payable in twelve (12) equal monthly payments.

#### NOTE 15 - RETIREMENT PLAN

Effective July 1, 2001, Crestwood Village Co-Op, Inc. established a 401(k) defined contribution pension plan that covers its eligible employees. The Corporation makes annual contributions to the plan based on employee compensation. The Corporation's contributions for 2018 and 2017 amounted to \$3,241 and \$3,058, respectively.

*	•		•		•	•
		SUPPLEME	NTARY INFO	RMATION		

## CRESTWOOD VILLAGE CO-OP, INC. SCHEDULE OF FUTURE MAJOR REPAIRS AND REPLACEMENTS (Unaudited) JUNE 30, 2018

FWH Associates, PA, conducted a study dated July 2018 to estimate the remaining useful lives and the replacement costs of the components of common property. Replacement costs were based on the esitmated costs to repair the common property components at the end of their useful lives assuming an inflation rate of 3 percent and an interest rate of 4.0 percent. A 5 percent funding threshold of \$633,792 is being estimated.

The following table is based on the study and presents significant information about the components of common property.

Components	Estimated Remaining Useful Lives (Years)	i	Estimated Current Replacement Costs
		_	
Site work	0 to 0	\$	2,297,140
Fencing	0 to 25		50,370
Storm water management	0 to 32		109,980
Recreational: shuffle board, bocce, etc.	0 to 15		32,430
Miscellaneous	0 to 25		69,500
Residential buildings	0 to 41		9,544,149
Friendship hall: exterior	0 to 44		69,892
Friendship hall: interior	1 to 27		115,349
Friendship hall: mechanical	0 to 16		175,975
Maintenance: exterior	3 to 9		171,884
Maintenance: interior	15 to 29		17,377
Maintenance: mechanical	0 to 46		21,788
		\$_	12,675,834

The study presents a reserve study funding plan projected thirty year cash flow. The required annual contribution is as follows:

Fiscal Year	Annual Contribution		
2018	\$	471,900	
2019	\$	495,481	
2020	\$	520,241	
2021	\$	546,238	
2022	\$	573,534	
2023 - 2047	\$	602,194 - 1,125,448	

The Board of Trustees has funded \$471,880 in the 2017 - 2018 budget, which represents 99.99% of the amount recommended by the study. In addition, \$123,552 was collected in capital depreciation assessments (resale revenue), investment income of \$16,584 and other income of \$12,421 which represents an additional 32.33% or a total of \$624,437 or 132.32% of the amount recommended by the study.

# CRESTWOOD VILLAGE CO-OP, INC. SCHEDULE OF OPERATING REVENUES AND EXPENSES AS COMPARED TO BUDGET YEAR ENDED JUNE 30, 2018

	Actual	(Unaudited) Budget	Variance Favorable (Unfavorable)
REVENUES			
Membership assessments Investment income Clubhouse and recreation income Other income	\$ 3,111,948 687 1,275 82,958	\$ 3,111,948	\$ - 687 1,275 82,958
Total revenues	3,196,868	3,111,948	84,920
EXPENSES			
Real estate taxes	708,557	746,609	38,052
Insurance	224,660	255,000	30,340
Street lighting	17,682	20,000	2,318
Legal expense	14,053	16,000	1,947
Audit and accounting expense	11,650	11,600	(50)
Clubhouse expenses	71,695	106,200	34,505
Office and administration	284,978	248,020	(36,958)
Bad debt expense	29,549		(29,549)
Replacement fund assessment	471,880	471,880	-
Depreciation	14,545		(14,545)
Maintenance costs	1,312,502	1,235,632	(76,870)
Total expenses	3,161,751	3,110,941	(50,810)
Excess of revenues over expenses	\$35,117_	\$ <u>1,007</u>	\$34,110_