CRESTWOOD VILLAGE CO-OP, INC. 92 Fairway Lane Whiting, NJ 08759

TO: ALL MEMBERSHIP CERTIFICATE HOLDERS

FROM: THE BOARD OF TRUSTEES

SUBJECT: ANNUAL MEETING

In accordance with the By-Laws of Crestwood Village Co-Op, Inc. this will serve as the Official Notice of the Annual Meeting of the Membership Certificate Holders of Crestwood Village Co-Op, Inc.

DATE: Monday, September 15, 2014 at 10:00 AM

PLACE: Friendship Hall

<u>PURPOSE</u>: Presentation of the Annual Financial Report.

Introduction of Trustees and Representatives and such other business as may properly come

before it.

Buses will transport residents to Friendship Hall for the meeting. Pick-up will begin at 9:00 AM.

ONLY MEMBERSHIP CERTIFICATE HOLDERS MAY ADDRESS QUESTIONS AT THIS MEETING

Bring your copy of the attached financial statement with you when you come to the meeting, so that you can follow the presentation when it is reviewed.

Board of Trustees Mary Ann Eilert, Secretary

CRESTWOOD VILLAGE CO-OP, INC.

FINANCIAL STATEMENTS WITH SUPPLEMENTARY INFORMATION

YEAR ENDED JUNE 30, 2014

AND

INDEPENDENT AUDITOR'S REPORT

CRESTWOOD VILLAGE CO-OP, INC.

FINANCIAL STATEMENTS WITH SUPPLEMENTARY INFORMATION YEAR ENDED JUNE 30, 2014

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MOHEL ELLIOTT BAUER & GASS A PROFESSIONAL ASSOCIATION



FOUNDED IN 1926 BY SIDNEY MOHEL

CERTIFIED PUBLIC ACCOUNTANTS

1339 RIVER AVENUE, P.O. BOX 261, LAKEWOOD, NEW JERSEY 08701-5615 732/363-6500 FAX: 732/363-0675

INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees of Crestwood Village Co-Op, Inc. 92 Fairway Lane Whiting, New Jersey 08759

Report on the Financial Statements

We have audited the accompanying financial statements of Crestwood Village Co-Op, Inc. which comprise the balance sheet as of June 30, 2014, and the related statements of revenues, expenses, and changes in fund balance and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

MOHEL ELLIOTT BAUER & GASS A PROFESSIONAL ASSOCIATION CERTIFIED PUBLIC ACCOUNTANTS

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Crestwood Village Co-Op, Inc. as of June 30, 2014, and the results of its operations and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Report on Summarized Comparative Information

We have previously audited Crestwood Village Co-Op, Inc.'s June 30, 2013 financial statements, and we expressed an unmodified opinion on those financial statements in our report dated September 5, 2013. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2013, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Report on Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplementary information shown on page 14 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of the Co-Op's management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Disclaimer of Opinion on Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the information on future major repairs and replacements on page 13 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Financial Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Mobil Ellet Bur & Bess

MOHEL ELLIOTT BAUER & GASS, P.A.

Certified Public Accountants

August 28, 2014 Lakewood, New Jersey

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BALANCE SHEET

JUNE 30, 2014 (WITH COMPARATIVE TOTALS FOR 2013)

Total 2014 2013	\$ 1,025,903 \$ 1,134,144 767,537 779,015 66,736 82,373 7,380 29,434 7,256 7,058 53,368 79,186 109,466 78,350 4,410,007 4,076,467	\$ 6,447,653 \$ 6,281,027	\$ 12,413 \$ 226,545 2,321 2,093 34,086 25,655 79,263 67,500 63,429 57,292	191,512 379,085	14,686,900 252,400 263,159) (9,037,358)	6,256,141 5,901,942	\$ 6,447,653 \$ 6,281,027	
Plant Fund	4,337,326	\$ 4,337,326	⇔	1	14,686,900	4,337,326	\$ 4,337,326	nancial statements
Replacement Fund	\$ 174,421 520,744 5,668 (51,805)	\$ 649,028	69 -		649,028	649,028	\$ 649,028	are an integral part of these financial statements
Operating Fund	\$ 851,482 246,793 66,736 7,380 1,588 53,368 109,466 72,681 51,805	\$ 1,461,299	\$ 12,413 2,321 34,086 79,263 63,429	191,512	252,400	1,269,787	\$ 1,461,299	ying notes are an int
	ring deposits 1 - Notes 2 and 3) YEII O	ed expenses able vance ictions payable		thorized, issued tificates	equity	Total liabilities and members' equity	The accompanying notes
ASSETS	Cash, including interest bearing deposits Investments – Note 11 Assessments receivable Accounts receivable - other Accrued interest receivable Note receivable - Note 12 Prepaid expenses – Note 10 Property and equipment, net – Notes 2 and 3 Interfund balances Other assets	Total assets LIABILITIES AND MEMBERS' FOULTY	Accounts payable and accrued expenses Payroll and payroll taxes payable Assessments received in advance Real estate tax and tax deductions payable Estate escrow liability	Total liabilities	Members' equity: Membership certificates – authorized, issued and outstanding – 1,016 certificates Additional paid-in capital Fund balance – Note 2	Total members' equity	Total liabilities a	

CRESTWOOD VILLAGE CO-OP, INC.

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND BALANCES

JUNE 30, 2014 (WITH COMPARATIVE TOTALS FOR 2013)

	Operating	Replacement	Plant		Total	
REVENUES	Fund	Fund	Fund	2014		2013
Membership assessments – Note 2 Investment income - Note 11 Clubhouse rental income Other income - Note 9 Capital depreciation assessment	\$ 2,392,532 6,058 1,470 75,770	\$ 376,576 10,366 89,071	€	\$ 2,769,108 16,424 1,470 75,770 89,071	8 4 0 0 -	2,969,796 7,295 1,350 91,368 76,020
Total revenues	2,475,830	476,013	ī	2,951,843	اس	3,145,829
EXPENSES						
Real estate taxes Insurance Street lighting Legal expense Auditing and accounting expense Clubhouse expense Office and administration Depreciation	\$ 662,723 243,725 18,496 12,737 10,800 72,951 134,163	↔	\$ 182,801	\$ 662,723 243,725 18,496 12,737 10,800 72,951 184,163	\$ 3 1 0 7 0 5 3	597,919 308,534 18,915 13,206 11,240 80,529 162,431 172,812
Maintenance costs – Note 5 Replacement fund expenditures – Note 8	1,172,288	23,543		23,543	ا م	300
Total expenses	2,391,300	23,543	182,801	2,597,644	4	2,617,196
Excess (deficiency) of revenues over expenses before deferred revenue and transfers	84,530	452,470	(182,801)	354,199	o,	528,633
Transfer replacement fund expenditures to plant fund Excess (deficiency) of revenues over expenses	1	(511,359)	511,359		ı	1
after deferred revenue and transfers	84,530	(58,889)	328,558	354,199	on.	528,633
Fund balance – beginning of year	932,857	707,917	(10,678,132)	(9,037,358)	(S)	(9,565,991)
Fund balance – end of year	\$ 1,017,387	\$ 649,028	\$ (10,349,574)	\$ (8,683,159)	\$ (6	(9,037,358)

The accompanying notes are an integral part of these financial statements -4-

STATEMENT OF CASH FLOWS JUNE 30, 2014 (WITH COMPARATIVE TOTALS FOR 2013) CRESTWOOD VILLAGE CO-OP, INC.

	Operating	Replacement	Plant		Total	!
Cash flows from operating activities:	rana	Lana	Fund	2014	İ	2013
Excess (deficiency) of revenues over expenses after transfers Adjustments to reconcile excess (deficiency) of revenues over expenses to net cash provided (used) by operating activities.	\$ 84,530	\$ (58,889)	\$ 328,558	\$ 354,199	↔	528,633
Depreciation (Increase) decrease in:	17,737		182,801	200,538		177,131
Assessments receivable	15.637			15.637		(26 631)
Accounts receivable other	22,054			22.054		(18.511)
Accrued interest receivable	(56)	(142)		(198)		(7,058)
Prepaid expenses	(31,116)	•		(31,116)		(34,496)
Interfund balances	(75,457)	75,457				` ,
Other assets Increase (decrease) in:	15,000			15,000		(8,002)
Accounts payable and account expenses	(700 204)	(40.795)		(007 770)		707
Demoil and appropriate Appliates	(766,602)	(667,01)		(214,132)		116,791
Payroll and payroll taxes payable	977			877		(88)
Assessments received in advance	8,431			8,431		(28,587)
Estate escrow account	6,137			6,137		(7,376)
neal estate tax affu tax deuucitofis payable	11,703			11,/63	ı	-
Net cash provided (used) by operating activities	(128,509)	5,691	511,359	388,541	l	693,806
Cash flows from investing activities:						
Purchase of property and equipment	(22,719)		(511,359)	(534,078)		(424,716)
(increase) decrease in investments	3,633	7,845		11,478		(529,265)
Reduction of notes receivable	25,818			25,818	İ	25,256
Net cash provided (used) by investing activities	6,732	7,845	(511,359)	(496,782)		(928,725)
Net increase (decrease) in cash and	(http://	, v				6
cash equivalents	(111,111)	13,536	•	(108,241)		(234,919)
Cash and cash equivalents at beginning of year	973,259	160,885	1	1,134,144	`	1,369,063
. Cash and cash equivalents at end of year	\$ 851,482	\$ 174,421	ر ج	\$ 1,025,903	` ↔	1,134,144
Supplemental disclosure:						
Income taxes paid	€ 5	υ	٠ %	₩	∨	ı

The accompanying notes are in integral part of these financial statements -5-

NOTE 1 – ORGANIZATION

Crestwood Village Co-Op, Inc., was incorporated on May 10, 1965, in the State of New Jersey. The Co-Op is responsible for the operation and maintenance of the common property within the development. The development consists of 1,016 residential units located on approximately 189.6 acres in Manchester Township, New Jersey.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

<u>Fund Accounting</u> – The Co-Op's legal documents provide certain guidelines to govern the Co-Op's financial activities. In order to ensure observance of limitations and restrictions placed on the use of resources available to the Co-Op by such documents, the accounts of the Co-Op are maintained in accordance with the principles of fund accounting. This is the procedure by which resources for various functions are classified for accounting and reporting purposes into funds established according to their nature and purpose.

The assets, liabilities and fund balances of the Co-Op are reported in the following fund groups:

<u>Operating Fund</u> - The operating fund represents the portion of expendable funds that are available for the general operations of the Co-Op.

Replacement Fund – The purpose of the replacement fund is to accumulate funds over the lives of the assets which are part of the common elements so that at the time of their replacement sufficient amounts have been accumulated.

<u>Plant Fund</u> – The plant fund represents the Corporation's investment in land and buildings – dwelling units. The maintenance building, maintenance equipment and office furniture and equipment are reflected in the operating fund.

<u>Property and Equipment</u> – Depreciation is computed on a straight-line basis over the estimated lives of the assets.

<u>Membership Assessments</u> - Members are subject to monthly assessments to provide funds for the operating expenses and major repairs and replacements. Assessments receivable at the balance sheet date represent fees due from unit owners.

<u>Cash and Cash Equivalents</u> – For purposes of reporting cash flows, the Co-Op considers all highly liquid debt instruments with an initial maturity of three months or less to be cash equivalents.

<u>Reclassifications</u> – Certain reclassifications have been made to the 2013 financial statements to conform with the 2014 presentation.

<u>Estimates</u> – The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

<u>Subsequent Events</u> - The Co-Op has evaluated subsequent events through August 28, 2014, the date date the financial statements were available to be issued.

NOTE 3 - PROPERTY AND EQUIPMENT

Property and equipment is carried at cost and consists of the following:

	_	2014	_	2013	Useful Life (Years)
Land	\$	544,400	\$	544,400	-
Buildings – dwelling units		14,142,500		14,142,500	40
Dwelling unit improvements		3,262,812		3,177,538	27.5
Clubhouse renovations/improvements		107,036		62,961	20
Roads, driveways and parking lots		1,420,072		1,038,063	20
Maintenance building and improvements		148,098		148,098	10-40
Furniture and equipment	_	210,166	-	187,446	5
		19,835,084		19,301,006	
Less: accumulated depreciation	-	(15,425,077)	_	(15,224,539)	•
	\$_	4,410,007	\$_	4,076,467	

Estimate d

NOTE 4 – INCOME TAXES

The Corporation is qualified to prepare its tax returns pursuant to the provisions of subchapter T of the Internal Revenue Code. Subchapter T provides that expenses attributable to the generation of patronage income, i.e., income from business done with or for patrons (tenant cooperators), are deductible only to the extent of patronage income.

The Cooperative is incorporated pursuant to Title 15 of the New Jersey Statues and, therefore, is not liable for New Jersey corporation business income tax.

NOTE 5 - FUTURE MAJOR REPAIRS AND REPLACEMENTS

The Co-Op's governing documents require that funds be accumulated for future major repairs and replacements. Accumulated funds are held in separate accounts and are generally not available for expenditures for normal operations. FWH Associates, PA, conducted a study dated March 2014 to estimate the remaining useful lives and the replacement costs of the common property components. The Board is funding for major repairs and replacements over the remaining useful lives of the components based on the study's estimate of replacement costs considering amounts previously accumulated in the replacement fund. The table included in the unaudited supplementary information on future major repairs and replacements is based on the study.

Funds are being accumulated in the replacement fund based upon estimated costs for repairs and replacement of common property components. However, actual expenditures may vary from the estimated amounts and the variations may be material. Therefore, amounts accumulated in the replacement fund may not be adequate to meet all future needs for major repairs and replacements. If additional funds are needed, the Co-Op may be required to increase regular assessments, pass special assessments or delay major repairs and replacements until funds are available.

NOTE 6 - MAINTENANCE COSTS

	2014	2013
Insurance Materials, service and other costs Depreciation of maintenance building and equipment	\$ 22,202 1,203,168 4,319	\$ 22,229 1,271,055 4,319
	1,229,689	1,297,603
Less fees billed to members and appliance sales	(57,401)	(46,293)
	\$ 1,172,288	\$ <u>1,251,310</u>

NOTE 7 -- REPLACEMENT OF MAINTENANCE BUILDING AND EQUIPMENT CASH AND INVESTMENTS

	2014	2013
Balance beginning of year	\$ 416,000	\$392,441_
Funds provided:		
Members' assessment for replacement of		
maintenance building and equipment	44,637	37,313
Investment income	3,622	1,179
Total funds provided	48,259	38,492
		4
Funds expended:		
Acquisition of machinery and equipment	22,719	14,633
Other expenditures	1,283	300
Total funds expended	24,002	14,933
Balance – end of year	\$ 440,257	\$ <u>416,000</u>

NOTE 8 - REPLACEMENT FUND EXPENDITURES		2014		2013
Roof replacement	s	3,895	\$	2013
Vinyl siding, soffits, fascias, rakes and gutters	Ψ	75,900	Ψ	_
Road, driveway repairs and parking lot		344,878		240,978
, , , , , , , , , , , , , , , , , , ,				
		424,673		240,978
Clubhouse renovation				60,687
Crawlspace repairs				3,300
Investment fees				`300
Sidewalk replacement and concrete work		37,131		102,843
Underground heating - oil tank		5,343		-
Drainage field		12,700		-
Condensers		44,075		-
Dehumidifiers		4,280		-
Attic insulation		1,200		-
Other	_	5,500	_	2,274
		534,902		410,382
Transfer to plant fund	_	(511,359)	_	(410,082)
	\$	23,543	\$	300
NOTE 9 – OTHER INCOME				
		2014		2013
Municipal service agreement	\$	14,102	\$	15,569
Certificate change fees		4,325		3,370
Other		3,611		10,253
Late fee income		9,982		12,676
Document preparation fees-resales	_	43,750	_	49,500
	\$	75,770	\$	91,368
NOTE 10 - PREPAID EXPENSES				
		2014		2013
Prepaid insurance	\$	27,083	\$	25,367
Prepaid health insurance		2,528		2,191
Prepaid property tax		WA		50,792
Prepaid maintenance fees		78,892		
Prepaid other	_	963		-

109,466

78,350

NOTE 11 - INVESTMENTS

Investments in securities are presented in the financial statements at cost.

	20	14	20	013
	Cost	Fair Value	Cost	Fair Value
Operating fund Replacement fund	\$ 246,793 520,744	\$ 248,321 513,512	\$ 250,426 528,590	\$ 241,451 501,909
	\$767,537_	\$ 761,833	\$ <u>779,016</u>	\$ 743,360
Investments are composed of the fol	lowing:			
	Cost	Fair Value	Cost	Fair Value
Municipal obligations Certificates of deposit	\$ 517,787 100,000	\$ 517,013 101,000	\$ 529,266	\$ 505,335
Preferred stock	149,750	143,820	249,750	238,025
	\$ 767,537	\$ 761,833	\$ 779,016	\$ 743,360
Investment income is composed of the	ne following:			
			2014	2013
Interest income			\$16,424_	\$7,295

The Co-Op reports its investments under the provision of Financial Accounting Standards Board ASC 320-10 Investments - Debt and Equity Securities. In accordance with this statement the Co-op has classified securities as held to maturity.

Securities classified as held to maturity are stated at cost adjusted for amortization of premiums and accretion of discounts. The Co-op has the positive intent and ability to hold these securities to maturity. Realized gains and losses for securities classified as held to maturity are reported in the statement of revenues and expenses based on the adjusted cost of the specific security sold.

NOTE 12 - NOTE RECIEVABLE - STANLEY CONTRACTING CO., INC.

As part of the contract for maintenance services with Stanley Contracting Co., Inc. contractor has purchased all maintenance equipment presently owned by Crestwood Village Co-Op, Inc. for \$150,150.00 payable in sixty six (66) equal monthly payments of \$2,275.00 commencing January 1, 2011.

The following schedule reflects the present value of future note payments:

	2014	2013
Note receivable - Stanley Contracting Co., Inc. Amount representing interest discounted at 2.20%	\$ 150,150 (8,600)	\$ 150,150 (8,600)
Selling price of equipment Principal payments	141,550 (88,182)	141,550 (62,364)
Balance	\$53,368_	\$ 79,186

No gain or loss has been recognized on the sale of equipment.

NOTE 13 - FAIR VALUE MEASUREMENTS

The organization reports its fair value measures using a three-level hierarchy that prioritizes the inputs used to measure fair value. This hierarchy, established by GAAP, requires that entities maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The three levels of inputs used to measure fair value are as follows:

- Level 1. Quoted prices for identical assets or liabilities in active markets to which the organization has access at the measurement date.
- Level 2. Inputs other than quoted prices included in level 1 that are observable for the asset or liability, either directly or indirectly. Level 2 inputs include
 - quoted prices for similar assets or liabilities in active markets;
 - quoted prices for identical or similar assets in markets that are not active;
 - observable inputs other than quoted prices for the asset or liability (for example, interest rates and yield curves); and
 - inputs derived principally from, or corroborated by, observable market data by correlation or by other means.
- Level 3. Unobservable inputs for the asset or liability. Unobservable inputs should be used to measure the fair value to the extent that observable inputs are not available.

When available, the organization measures fair value using level 1 inputs because they generally provide the most reliable evidence of fair value. However, level 1 inputs are not available for many of the assets and liabilities that the organization is required to measure at fair value.

The following table summarizes the levels in the fair value hierarchy of the organization's investments at June 30:

and do.	2014 Totals	Level 1	Level 2
March 31, 2014: Municipal obligations Certificates of deposit Preferred stock	\$ 517,013 101,000 143,820	\$	\$ 517,013 101,000 143,820
	\$761,833	\$ <u> </u>	\$761,833
Manuals 24, 2042.	2013 Totals		
March 31, 2013: Municipal obligations Certificates of deposit	\$ 505,335 -	\$	\$ 505,335
Preferred stock	238,025		238,025
	\$743,360	\$	\$743,360

NOTE 14 - UNCERTAINTY IN INCOME TAXES

The Co-Op regularly reviews and evaluates its uncertain tax positions taken in previously filed tax returns. The Co-Op believes that in the event of an examination by taxing authorities, the organization's positions would prevail based upon the technical merits of such positions. Therefore, the Co-Op has concluded that no tax benefits or liabilities are required to be recognized in accordance with FIN 48.

The Co-Op's federal information returns are generally subject to examination by the Internal Revenue Service for three years, including the years ended June 30, 2014, 2013 and 2012.

NOTE 15 - COMMITMENT - MAINTENANCE SERVICES

Crestwood Village Co-Op, Inc. has entered into a contract with Stanley Contracting Co., Inc. to provide maintenance services for the period January 1, 2011 until June 30, 2016. Compensation for these services shall be \$974,000 per annum payable in twelve (12) equal monthly payments of \$81,166.66.

NOTE 16 - RETIREMENT PLAN

Effective July 1, 2001, Crestwood Village Co-Op, Inc. established a 401(k) defined contribution pension plan that covers its eligible employees. The Corporation makes annual contributions to the plan based on employee compensation. The Corporation's contributions for 2014 and 2013 amounted to \$2,003 and \$2,440, respectively.

SUPPLEMENTARY INFORMATION

CRESTWOOD VILLAGE CO-OP, INC. SCHEDULE OF FUTURE MAJOR REPAIRS AND REPLACEMENTS (Unaudited) JUNE 30, 2014

FWH Associates, PA, conducted a study dated March 2014 to estimate the remaining useful lives and the replacement costs of the components of common property.

The following table is based on the study and presents significant information about the components of common property.

Components	Estimated Remaining Useful Lives (Years)	F 	Estimated Current Replacement Costs
Site work	1 to 32	\$	1,630,660
Recreational: shuffle board, bocce, etc.	15		44,196
Miscellaneous	2 to 25		28,250
Friendship hall: exterior	12 to 14		61,292
Friendship hall: interior	1 to 30		96,642
Friendship hall: mechanical	1 to 9		165,630
Maintenance: exterior	14		29,350
Maintenance: interior	6 to 14		11,450
Maintenance: mechanical	8 to 9		2,925
Residential buildings	1 to 40	_	7,635,382
		\$_	9,705,777

The study presents a reserve study funding plan projected thirty year cash flow. The required average annual contribution per year utilizing the full funding analysis is as follows:

Fiscal Year	 Average Annual Contribution			
2013	\$ 390,444			
2014	\$ 409,380			
2015	\$ 429,235			
2016	\$ 450,053			
2017	\$ 471,880			
2018 - 2042	\$ 494,766 - 1,106,779			

The Board of Trustees has decided to fund \$376,576 in the 2013 - 2014 budget, which represents 96% of the amount recommended by the study. In addition, \$89,071 was collected in capital depreciation assessments (resale revenue) and interest income of \$10,366 which represents an additional 26% or a total of \$476,013 or 122% of the amount recommended by the study.

CRESTWOOD VILLAGE CO-OP, INC. SCHEDULE OF OPERATING REVENUES AND EXPENSES AS COMPARED TO BUDGET YEAR ENDED JUNE 30, 2014

	_	Actual	(Unaudited) Budget	_	Variance Favorable (Unfavorable)
REVENUES					
Membership assessments Investment income Clubhouse and recreation income Other income	\$ _	2,769,108 6,058 1,470 75,770	\$ 2,769,108	\$	6,058 1,470 75,770
Total revenues	_	2,852,406	2,769,108	_	83,298
EXPENSES					
Real estate taxes		662,723	622,175		(40,548)
Insurance		243,725	275,000		31,275
Street lighting		18,496	23,000		4,504
Legal expense		12,737	12,000		(737)
Audit and accounting expense		10,800	11,000		200
Clubhouse expenses		72,951	77,360		4,409
Office and administration		184,163	159,700		(24,463)
Replacement fund assessment		376,576	376,576		-
Depreciation		13,417	14,000		583
Maintenance costs	-	1,172,288	1,178,100	-	5,812
Total expenses	_	2,767,876	2,748,911	-	(18,965)
Excess of revenues over expenses	\$ _	84,530	\$ 20,197	\$	64,333